World Bank Investments in Early Childhood FY01-FY11

ESDP Module: Early Childhood Development
Session 4
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(Note: The Portfolio review of the World Bank investments in early childhood development (ECD) has been expanded and reviewed since the time of this presentation. Please refer to 'Recent Materials' in the resources section for up-to-date information).
Session Outline

- Portfolio review methodology
- Findings of overall trends
  - Lending Operations
  - Analytical and Advisory Activities
  - Partnership Activities
- Case studies
- Lessons learned
EDUCATION STAFF DEVELOPMENT PROGRAM

2,747
Total projects and operations in HDN approved between FY01-FY11

Keyword Search

762
HDN projects meeting search criteria

Review of project documents

400
HDN projects in ECD portfolio

205
Projects likely to benefit young children

114
Self-standing projects (50 lending/ 64 AAA)

81
ECD components within larger projects

195 Projects with direct investments in ECD
# Projects in HDN Portfolio supporting ECD

<table>
<thead>
<tr>
<th>Operations</th>
<th>No. of Projects</th>
<th>Financing (in USD mil)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>IBRD/IDA</strong></td>
<td>87</td>
<td>$1,849.8</td>
</tr>
<tr>
<td><strong>Trust Funded</strong></td>
<td>44</td>
<td>$159.8</td>
</tr>
<tr>
<td><strong>Analytical and Advisory Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Economic and Sector Work</strong></td>
<td>23</td>
<td>$3.5</td>
</tr>
<tr>
<td><strong>Technical Assistance</strong></td>
<td>34</td>
<td>$9.2</td>
</tr>
<tr>
<td><strong>Partnership Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Global Programs &amp; Partnerships</strong></td>
<td>7</td>
<td>$11.1</td>
</tr>
</tbody>
</table>

195  $2,033.4
Global distribution of HDN Projects in ECD

- **LAC**: 49 countries
- **MNA**: 18 countries
- **AFR**: 64 countries
- **SAR**: 15 countries
- **EAP**: 17 countries

Legend:
- Dark blue = Countries with three or more ECD projects
- Light blue = Countries with one or two ECD projects
Trends in ECD Projects over FY01-FY11
Session Outline

- Portfolio review methodology
- Findings of overall trends
  - Analytical and Advisory Activities; Partnership Activities
  - Operations
- Case studies: Eritrea, Mexico, ?
- Lessons learned
Which region had the largest investments in **AAA (ESW & TA)**?

1. **AFR**
2. EAP
3. ECA
4. LAC
5. MNA
6. SAR
HDN Analytical and Advisory Activities (AAA) and Partnership Activities

- **$12.6 million** was invested in **57** ECD AAA from FY01-FY11
  - **$3.4 million** in **23** Economic and Sector Work (ESW)
  - **$9.2 million** in **34** non-lending Technical Assistance (TA)

Spending on AAA in ECD, by region

- **$4.1 million** was allocated to **7** Global Programs and Partnerships

(In USD million)
Session Outline

- Portfolio review methodology
- Findings of overall trends
  - Analytical and Advisory Activities
  - Partnership Activities
  - **Operations: Trust-funded and Lending**
- Case studies
- Lessons learned
Which region had the largest investments in operations?

1. AFR
2. EAP
3. ECA
4. **LAC**
5. MNA
6. SAR
ECD operations by region and sector (FY01-FY11)

- **AFR**: 25 ED, 2 SP, 21 HNP
- **MNA**: 6 HNP, 4 ED, 10 SP
- **LAC**: 16 ED
- **ECA**: 5 HNP, 7 ED, 2 SP
- **EAP**: 5 HNP, 7 ED
- **SAR**: 8 HNP, 3 ED

*There were no SP projects in MNA, EAP, or SAR.*

(USD Million)

Region

- **AFR**: 25 ED, 2 SP, 21 HNP
- **MNA**: 6 HNP, 4 ED, 10 SP
- **LAC**: 16 ED
- **ECA**: 5 HNP, 7 ED, 2 SP
- **EAP**: 5 HNP, 7 ED
- **SAR**: 8 HNP, 3 ED

(No of projects indicated in each column)

EDUCATION STAFF DEVELOPMENT PROGRAM
Operations

Trust-funded
• **44** ECD operations were funded through **$160 million** in trust funds

IBRD/IDA Lending
• **87** lending operations (IBRD/IDA) targeted ECD, including 18 self-standing and 69 components of larger operations
What percentage of the overall HDN IBRD/IDA portfolio was allocated to ECD spending?

1. 1%
2. 3%
3. 5%
4. 10%
ECD spending as proportion of total IBRD/IDA HDN Lending Portfolio

3.1% on ECD of IBRD/IDA Spending:
$1.9 billion allocated to ECD out of $59.4 billion HDN lending portfolio

12% of all IBRD/IDA operations had ECD
Of 709 HDN lending operations, 87 targeted ECD (either self-standing or component)
Which sector had the greatest proportion of ECD spending in their IBRD/IDA portfolio?

1. ED
2. HNP
3. SP
ECD Spending in Overall HDN IBRD/IDA Portfolios, by Sector

- HNP: 7% of total HDN IBRD/IDA portfolio
- ED: 3% of total HDN IBRD/IDA portfolio
- SP: 1% of total HDN IBRD/IDA portfolio

*percentage of ECD out of total portfolio indicated above bar
Which region had the greatest proportion of ECD spending in their IBRD/IDA portfolio?

1. AFR
2. EAP
3. ECA
4. LAC
5. **MNA**
6. SAR
ECD Spending in Overall HDN Regional IBRD/IDA Portfolios

- MNA: 8.5%
- EAP: 1.6%
- ECA: 1.2%
- SAR: 1.5%
- AFR: 3.8%
- LAC: 4.2%

*percentage of ECD out of total portfolio indicated to right of bar

IBRD/IDA Spending (In US$ billion)

- Total HDN Lending Portfolio
- HDN Lending ECD Portfolio
Session Outline

☑ Portfolio review methodology
☑ Findings of overall trends
  ◦ Analytical and Advisory Activities
  ◦ Partnership Activities
  ◦ Operations
☐ Case studies
☐ Lessons learned
Case Studies

• HDN operations in ECD across ED, HNP, and SP
• Vary by region, level of a country’s ECD system, and project design
• In addition to program documents, TTLs were personally interviewed
• Identified challenges, innovations, and best practices
Eritrea Integrated Early Childhood Development Project

**Project Development Objective:**
To promote the healthy growth and holistic development of Eritrean children

**Duration:**
7 years (FY01-FY07)

**Sector Board:**
Education

**Total Project Cost:**
$49 million

**Target Population:**
560,000 children under 6 years of age in 588 villages

**Components:**
- **Improve child health** (US$ 10.5 million)
- **Child and maternal nutrition** (US$ 4.6 million)
- **Early childhood care and education** (US$ 11.8 million)
- **Support of children in need of special protection measures** (US$11.7 million)
- **Project management, evaluation, and strategic communication** ($5.4 million)

**Key Findings:**
- National ownership across ministries
- Effective cross-sectoral coordination, with clear definition of roles across sectors and levels
- Intersectoral committees at national and regional levels facilitate coordination
- Synergy between government and development partners
### Indonesia Early Childhood Education and Development Project

<table>
<thead>
<tr>
<th><strong>PDO:</strong></th>
<th><em>To improve poor children’s overall development and readiness for further education, within a sustainable quality ECED system.</em></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>9 years (FY06-FY14)</td>
</tr>
<tr>
<td><strong>Sector Board</strong></td>
<td>Education</td>
</tr>
<tr>
<td><strong>Total Project Cost</strong></td>
<td>US$ 127.7 million</td>
</tr>
<tr>
<td><strong>Target Population</strong></td>
<td>738,000 children ages 0-6 years and their parents/caretakers in 3,000 poor communities</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Components</strong></th>
<th></th>
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</thead>
<tbody>
<tr>
<td><strong>Increase integrated ECED service delivery in targeted poor communities ($95.2 million)</strong></td>
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<tr>
<td>- Establish training program and provide staff development</td>
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<td>- Precondition and launch competitive grant process</td>
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<tr>
<td>- Provide block grants to poor communities</td>
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<tr>
<td>- Recognize model ECED services and use them for demonstration purposes</td>
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<tr>
<td><strong>Develop sustainable system for ECED quality ($12.3 million)</strong></td>
<td></td>
</tr>
<tr>
<td>- Quality assurance</td>
<td></td>
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<tr>
<td>- Institutionalization of quality ECED at the district and provincial level</td>
<td></td>
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<tr>
<td><strong>Establish effective project management, monitoring, and evaluation ($20.2 million)</strong></td>
<td></td>
</tr>
<tr>
<td>- Project Management (at central and district levels)</td>
<td></td>
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<tr>
<td>- Monitoring and Evaluation</td>
<td></td>
</tr>
</tbody>
</table>

### Key Findings:

- Community-driven approach
- Challenge of concurrent impact evaluation with smooth implementation of operation
- Promoting sustainability through matching block grant model
**Mexico: ECD Component in Compensatory Education Project**

<table>
<thead>
<tr>
<th><strong>ECD Component Objective:</strong></th>
<th>To improve the competencies and practices in caring for children and contribute to children’s comprehensive development and school readiness</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>4 years (FY10-FY14)</td>
</tr>
<tr>
<td><strong>Sector Board</strong></td>
<td>Education</td>
</tr>
<tr>
<td><strong>ECD Component Cost</strong></td>
<td>US$30 million (18% of total project cost of $166.7 million)</td>
</tr>
<tr>
<td><strong>Target Population</strong></td>
<td>Preschool-aged children and their parents, focusing particularly on disadvantaged groups</td>
</tr>
<tr>
<td><strong>Components</strong></td>
<td>Component 1: <strong>Early Childhood Development Intervention</strong> (1 out of 3) Technical assistance and training to ECD promoters and staff Provision of out-of-school training to parents, relatives and caregivers Technical assistance to design training materials</td>
</tr>
</tbody>
</table>

**Key Findings:**
- Targeting fathers to promote their participation in childrearing
- Opportunities for direct early stimulation
- Adapting to local culture and needs of indigenous groups
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  - Operations
☑ Case studies: Eritrea, Mexico, ?
☑ Lessons learned
Common Challenges

Project Design
- Complexity of multi-sectoral implementation in decentralized projects
- Overly ambitious targets for given project periods - project period too short to find impact

Monitoring & Evaluation
- Roles of each organization involved in M&E not clearly defined
- Availability and consistency of data from different sectors
- Selecting relevant, sufficient indicators for ECD
Effective Features within ECD Operations

• **National commitment**
  – Supportive national policies
  – Operation incorporated into national strategic plan
  – Commitment from multiple sectors and/or levels

• **Adequate ECD planning and technical capacity**
  – Given complex and multi-sectoral nature, sufficient time needed for planning
  – Sound capacity of technical-level teams
Effective Features within ECD Operations

- **Intersectoral Coordination**
  - Collaborative process must start at project design phase
  - Clear responsibilities and targets for each sector
  - Institutional strengthening of line ministries within project design
  - ECD focal points at national, regional, and local levels for coordination across sectors and between levels of governance
Effective Features within ECD Operations

• **Local ownership**
  – Communities need sufficient time to understand benefits of interventions
  – Demonstrated community commitment should be requisite for participation

• **Parental Involvement**
  – Strategy for preserving and improving gains for traditional ECD services
  – Strategy for increasing demand for improved quality services
  – Involvement of fathers
Effective Features within ECD Operations

• **Sociocultural relevance to target population**
  – Cater to culture and environment of local communities
  – Translate ECD policy and program materials into local languages
  – Local leadership can ensure cultural sensitivity and relevance
Thank you

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