DEVELOPING AN INTEGRATED SSN PROGRAMME:

The Case of Public Works Programmes in Uganda

Core course on SSN
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Outline

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• Current Status of PWPs in Uganda
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• Regions with PWP
• Anticipated Challenges
• Framework for developing integrated PWP in Uganda
• Experiences of other countries
• Pertinent strategies
• Way forward towards developing integrated PWPs in Uganda
Brief country context

• Economic growth of 6.5% pa for over 10 years
• Poverty has declined significantly in recent years – from 31.1% in 2005/06 to 19.7% in 2012/13
• 6.7 million people still live below the poverty line
• 43% of the population are highly vulnerable to poverty
• About 1.1 million poor households are labour endowed and could benefit from PWP
• 83% of these households are in post conflict regions of Northern and Eastern Uganda
Current Status of PWPs in Uganda

• Diverse PWP in Northern and North Eastern Sub-regions supported by 6 Donors (WB, WFP, DFID, EU, DANIDA, Irish Aid)
• Different approaches, payment rates and objectives
• Interventions provide only one off benefits
• No formal coordination mechanism
  ~ Low coverage compared to the need (only 500,000 reached)
  ~ Overlapping coverage in some cases
• Much of expenditure is not pro-poor
• High administrative costs by the multiple actors
• Limited impact of the programmes
• Implementation capacity is limited
• Limited emphasis on quality of community asset
Examples of Programmes with PW components

- Northern Uganda Agriculture Livelihoods Recovery Programme (ALREP)
- Karamoja Livelihoods Programme (KALIP)
- Second Northern Uganda Social Action Fund (NUSAF-2)
- Development Assistance to Refugee Hosting Areas (DAR)
- Rehabilitation of Agricultural Livelihoods in Northern Uganda (RALNUC)
Regions with PWP
Anticipated Challenges

• Lack of clarity on institutional mandate for PWP;
• Capacity of the institution identified to spearhead design and implementation of PWP in Uganda
• Building consensus on the role of PWPs in Uganda;
• Different understanding of integrated SSN programmes
• Resistance to funding grant based SP type support to people with the capacity to work;
• Diverse interests of Development Partners might perpetuate fragmentation;
• What should be the model or shape of Integration?
Framework for developing integrated PWP in Uganda
Experiences of other countries

• Mapping and harmonization of fragmented programmes in Madagascar
• Harmonized unconditional cash transfer in Zimbabwe – funds pooled under UNICEF
• Harmonized MIS for existing beneficiaries in 4 cash transfer programmes in Kenya
• One payment service provider for 3 programmes in Kenya
• Donor funding coordinated by UNDP and resource mobilization by Planning Commission in Bhutan
• Basket funding of PSNP in Ethiopia provides best practice
Pertinent strategies

- Clarifying institutional mandate for design and implementation of PWP in Uganda
- Building the system rather than short-term project delivery focus
- Aligning and harmonising DP support within the National Social Protection Policy for efficiency
- Coordinating all interventions within system through an appropriate coordination mechanism
- Building on what we have now, expanding what works, changing what does not
- Designing National PWP for future sustainability
- Enhancing the capacity for delivery of PWPs
Way forward towards developing integrated PWPs in Uganda

- Constituting a multi-sectoral PWP Technical Working Group;
- Cabinet approval of the SP Policy and programme Plan of Implementation;
- Reforming PWPs to ensure that they address risks and vulnerabilities from SP Perspective;
- Developing a strategy for integrating PWPs;
- Lobbying for Government funding of PWPs;
- Building capacity of PWP implementing agencies.
THANK YOU FOR LISTENING